

Bartlett Historical Society

2023 Annual Report



Preserving the Past in the Present

Our Bartlett Snow Roller
from the turn of the 1900's –
Renovated 2015

Creating a Cultural & Learning Center to Showcase & Share our History

Future Home of our Bartlett
History Museum in our
Historic 1890 St. Joseph
Church Building

*Red doors signify Welcome & no
mortgage—We will welcome
everyone and we own the
building outright*

Photo: July 4, 2023



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ACKNOWLEDGEMENTS and APPRECIATION

At the Bartlett Historical Society, every day we strive to bring our Mission to life. Our Mission is focused on the preservation of the history of Bartlett, Hart’s Location, Livermore, NH, and the surrounding region as well as offering educational opportunities to young and young at heart to learn about that history. This can only be done by having the backing of many people and supporting organizations helping us in our goal to enliven our Mission. The keys to our success are found in:

- ◇ Our sustained membership
- ◇ The support for our museum project from both members and non-member donors
- ◇ Backing of local businesses and town leaders
- ◇ And in the dedication of volunteers including our Board of Directors.

We also greatly appreciate the support and guidance provided by organizations such as the NH Preservation Alliance, Mount Washington Valley Promotions, NH Center for Non-Profits, and the Mt Washington Valley Chamber of Commerce. Their professional expertise in managing and helping non-profit organizations such as ours is invaluable.

We have several sponsors, Special Business Members, who actively support the publication of our quarterly newsletter, *The Historical Herald*. Their sponsorship of this communication tool helps us keep our members, non-member donors, and interested community members informed of our work within the organization and community.

Finally, our members are the lifeblood of our Society. Whether at the Individual, Patron, or Business level, they help us to bring the mission of BHS to life through their continued support. The real benefits of joining this historical society are just like those of joining any other non-profit organization – the satisfaction of being philanthropically involved in a cause that has meaning to the member and helping the organization be an asset to the community through the positive impact resulting from the organizations activities. Our members are the driving force behind our passion for the preservation of our local history and our efforts to help others learn about that history.

To all who help make the Bartlett Historical Society possible as a non-profit organization, we gratefully recognize your support and thank you for your involvement.

2023 BHS Annual Report—Executive Summary

As we look back over 2023, we see that we were able to accomplish many things as well as put plans in place for the future of the organization. We are very fortunate to have dedicated members and donors who help support the Society. This backing is critical to our ability to enliven the Mission of the organization as we strive to be a positive influence in the community.

BHS Leadership: Our Board of Directors consists of a core leadership group that has several years' experience running the organization and is a diverse group in thought and background. As Board members change, new members have continued this spirit of dedicated support for the Society. A diverse Advisory Panel also provides counsel to the Board as needed.

The BHS Organization: In 2023, we continued our focus on our strategic museum renovation project. While we are all anxious to see the project completed, we also recognize that it can only move as fast as donations are received. In other aspects of the organization, we have recognized the need to add depth to many of the historically important topics that make up our regional history. We continue to add to a list of topics for additional research. We are also exploring methods to engage BHS members who live away from the area and are unable to see or experience first-hand the work we are doing to support our Mission. Our museum is the key to the future of the organization. We recognized that our lack of a central headquarters holds us back from reaching our full potential as a historical society. Our museum will allow us to spread our wings and be more engaged in the community.

Membership: Our 2023 membership increased slightly from our 2022 numbers, but we were very pleased to welcome several new members, many of whom were prior museum donors. As the year comes to an end, we are seeing very positive signs in membership renewals and new members for 2024.

Operations: In 2023, we continued to run the business of the historical society as efficiently and effectively as possible. We hosted four interesting events in our Quarterly Presentation Series. We continued to do fundraising events with our golf tournament, quilt raffle and, new in 2023, our participation in the charitable gaming process. We published four well received newsletters, containing feature articles about the lives of local "historians." Finally, we have continued to see an increase in inquiries via our website asking about features of Bartlett and local history as well as exploring genealogical information.

Strategic Project – Bartlett History Museum: We made several very positive strides with the completion of projects focused on both interior and exterior work on our building. Plans are in place for 2024 work as funding is available. We will continue to seek out new donors and encourage current donors to continue their support. Bill Duggan continues to be our General Contractor working with Phil Franklin, as the project director.

Financials: BHS remains in the black in both the operating income and museum accounts. Donations to the operating account are augmented by the response to our 2023 membership drive. We have kept expenses to a minimum and have a good surplus of cash available for emergencies. The museum donations have continued to come in slowly but steadily. We have continued to receive support from foundations as well as individuals and businesses. Where possible, we have used volunteer support to help avoid renovation costs.

In Summary: 2023 was another good year for BHS because of efforts made by the BHS leadership, advisors, and assistance from various members. We are starting to review our processes and procedures to see where adjustments will be made to accommodate museum operational activities. We look forward to continued work on our museum with the goal of opening the museum as soon as possible. We look forward to the challenges of 2024.

President's Message



2023 was a very positive year for the Bartlett Historical Society. Our membership drive was successful with 256 members paying dues to the Society (a new record in membership). We hosted four events in our Quarterly Presentation Series focusing on the history of the Mount Washington Auto Road, the History of Livermore, an interesting presentation on local covered bridges, and finally a step into the spiritual world of hauntings in the Valley with a focus on our future museum building. And, speaking of the museum, we took some additional steps in the renovation effort. We continued some of our standard fundraising events but also took a different approach and enrolled in the charitable gaming process at the Dover casino. The leadership of BHS along with some volunteer help continued to work to make our Historical Society a standout in the community and region.

Over the past year, I have made it a point of saying that we want and expect BHS to be a “community asset” as we work to enliven the tenants of our Mission statement – preserving the history of our town and offering educational opportunities for people to learn about that history. As in years past, we found ourselves challenged in this endeavor by the fact that we don’t have an operational headquarters where we can invite people in, nor do we have one central archive. Still, with the help of our friends at the Bartlett Congregational Church, we were able to hold meetings and continue our Quarterly Presentation Series. At our future museum, we held another Renovation Open House to give visitors a view of the future for the Historical Society. We responded to numerous inquiries from people across the land about different aspects of Bartlett, Hart’s Location and Livermore history. So, while we are making positive inroads to enrich the culture of the town, the best is yet to come.

Looking back at 2023, several things jump out as noteworthy:

- ♦ Inquiries to BHS for Historical Information: Over the past year, we have continued to see an increase in inquiries made to BHS through our website as well as personal visits from families with past ties to Bartlett. These inquiries, now several per month versus previously only a few a year, are asking about things such as genealogical information, data on sites in our coverage area that someone visited on vacation recently or in years past or offers to send a bit of local history back “home.” We have done our best to respond to each request; sometimes we have information to share and other times, we aren’t so lucky. Still, we do our best to respond to the people who take the time to send us an inquiry. Meeting with families has allowed us to share information about their relatives and, at times, visit the sites where their forefathers lived and worked.
- ♦ Local Interest in BHS in General: As we have moved forward with the museum project, we’ve seen more interest in our Historical Society from different members of the community, some are members and others are not yet members. We are encouraged to keep moving in our chosen direction by these comments and suggestions.
- ♦ Donations of Historical Artifacts: Several local historical artifacts have started making their way to our doorstep, most likely in anticipation of the opening of the museum. Several of these items tease us as they are the tip of the iceberg of another story of the history of our three-town coverage. We were very fortunate to receive a large collection of historical information and artifacts from a Hart’s Location resident. Again, while this is a tremendous gain for us, we now have many more questions about that piece of New Hampshire.
- ♦ Structure Maintenance: While we are still working on the renovation of the future Bartlett History Museum building, we are also maintaining that building in the areas that are already renovated. Due to two extreme flooding events, we have now installed a sump pump system to remove flood water from the basement. We also corrected a problem identified with our new furnace. Aside from the building, we also have on display our Bartlett snow roller. This year, a volunteer did a full inspection of the roller, fixed (as possible) some issues with wood deterioration, and applied two coats of sealing stain to help protect the roller from the elements. We also removed the seat from the roller to prevent people from being encouraged to climb on the structure.
- ♦ Fundraising: Our fundraising efforts have proved to be quite successful in the past year. Unless designated otherwise, all donated funds are being directed to our museum project. We have seen an outstanding level of support from individuals, businesses and foundations as we get closer to the completion of our renovation effort. We were very fortunate to receive funding from the Goldberg Charitable Foundation, Ham Charitable Foundation, Henney Historical Fund, Pequawket Foundation, and the NH Charitable Foundation. We also participated in a new

Continued on next page

fundraising venture with the charitable gaming program offered by casinos in the state. This proved to be an extremely profitable fundraising effort, and we plan to continue with this program in 2024.

- ◇ The Spirit of Volunteerism: BHS is a completely volunteer run organization. Other than contractors that we hire for the renovation or other maintenance functions, the only compensation received by the BHS Board of Directors or anyone else is a sincere "Thank You" for that person's support. Looking at other organizations, we know that volunteers come and go but we have been very fortunate to have a fairly steady level of support from people on our leadership team, on our Advisory Panel and from members. This support makes it much easier to focus on our Mission and this support is greatly appreciated.

Our primary strategic focus has been the renovation of the historic St. Joseph Church building to transform it into our Bartlett History Museum. That focus continued in 2023. While we hoped to have the museum completed and opened by the end of 2023, we find ourselves still searching for the date of the grant opening. Progress has certainly been made on the physical renovation, a lot of volunteer time has been expended and everyone is anxious to see the museum opened. The holdup in the process is funding. Donations to the project have been coming in but at a slow pace. We know there are several things working against us or in competition with us including other non-profits who are asking for support to allay local human needs, contractor availability and ever rising prices of materials. Still, we have made progress and, most importantly, we are determined to succeed and complete this renovation. From the progress made in 2023, it should be very evident that this project will succeed, and the museum will open. It's just a question of when.

In closing, I would like to thank the BHS Board of Directors for their continued support and engagement in the organization. We have had several interesting and challenging discussions in the past year, all focused on making BHS a better organization, community member and more Mission focused. Our Advisors also played an important role in our direction and decision making. Their support brings in different perspectives that help round out the facts and considered impacts of decisions. We thank them for their ongoing support. Finally, I thank our members and volunteers for their continued support and engagement. BHS exists and is growing because of your support.

Looking forward to 2024, I see continued success for the Bartlett Historical Society. While there will be challenges, we should view them as opportunities. If you have any questions or comments about the Historical Society, please contact me at Phil@BartlettHistory.org. And, again, thank you for your support.

If you have any questions about the Bartlett Historical Society or the information in this Annual Report, please drop a note to us at our email, BartlettHistoryNH@gmail.com or directly to me at Phil@BartlettHistory.org. We hope you enjoy reading this Annual Report and encourage you to join our historical society if you are not already a member.

Sincerely,



Phil Franklin

President, Bartlett Historical Society

BHS Board of Directors and Advisors

The Board of Directors of the Bartlett Historical Society is comprised of six individuals with diverse personal backgrounds. While we may approach things from different perspectives, we all share and support a common desire to see the history of Bartlett, Hart's Location, and Livermore researched, documented, preserved, and shared.

<u>2021 Bartlett Historical Society Board of Directors</u>		
Board Member	Position	Brief Biography
Philip Franklin	President, Director	Phil joined the BHS Board in 2015 as the Secretary. He is a retired Program Director from The Hartford in Hartford, CT. He has held leadership roles in other non-profit organizations such as Xavier High School, Middletown, CT (Xavier Board of Trustees and Xavier Alumni Board of Directors); Hospital for Special Care, New Britain, CT (Foundation Board of Directors) and MYARC Community Resources, Middletown, CT (Board of Directors). In Bartlett, he served as the Chairman of the Bartlett Planning Board as well as a Director on the Stilling Grant Association. For the past several years, he has served as a Bartlett Ballot Clerk. In 2023, he was a member of the Feasibility Study for a New Bartlett Fire Station.
Hannelore Chandler	Vice President, Director	Hannah has been a member of the BHS Board since its inception in 2006. She has served as the Treasurer for the organization until 2017 when she took on the role of Vice President. Hannah has a very extensive business background in advertising, bookkeeping, human resources, real estate and owned MMC Resort Rentals and Realty.
Susan Franklin	Treasurer, Director	Sue joined the BHS Board in 2017. She is a retired Assistant Director from The Hartford in Hartford, CT where she worked in the Governance, Risk and Compliance Department. She is very adept at managing the organizations accounting books. An avid quilter, Sue is a member of The Material Girls, an organization that makes and donates quilts to various organizations for clients in need in the Mt Washington Valley. For the past several years she has been a Bartlett Ballot Clerk.
Kathleen Howard	Curator, Director	Kathy has been our BHS Curator and member of the BHS Board since 2009. She catalogs the BHS collection of artifacts as well as records genealogical information on Bartlett folks. Kathy is also our Membership Coordinator. She has an extensive background and practice in library science/management working for Yale University, Wake Forest University, and Bayer HealthCare – Pharmaceuticals.

Board Member	Position	Brief Biography
Scott Mallett	Secretary, Director	Scott joined the BHS Board in February 2022. He was raised in the Glen section of Bartlett. He has always had a strong interest in local history, particularly, the history of our local railroads. Scott's career was focused on the food service industry until he became disabled with the loss of his leg. Since then, he remains very active working to support local non-profit organizations. Most notably, Scott is the founder of the Bartlett Roundhouse Preservation Society.
Robert Foppiano	Director	Rob joined the BHS Board in September 2022. He is very engaged in support of local non-profit organizations including BHS.
Open Board Position		We currently have one open position on the BHS Board of Directors as we close 2023. (A second position will open at the beginning of 2024 as Rob Foppiano tendered his resignation from the BHS Board at the end of 2023.)

BHS Board of Directors – Advisory Panel

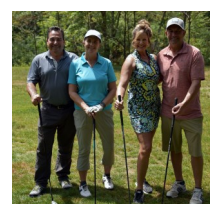
<u>BHS Board of Directors – Advisory Panel</u>				
J. Hadley Champlin	Michael Chandler	Bill Duggan	David Eliason	Norman Head
George Howard	Anne Pillion	David Shedd		

The BHS Board also places a great deal of weight on the guidance given by several Advisors. Each of these people shares the Board's zeal for our local history and, to that end, offer the Board the best of their wisdom on a variety of topics for managing and promoting the historical society.

Administrative Support for BHS Board of Directors: In October 2021, the BHS Board of Directors welcomed the volunteer services of Sue Chula as our Recording Secretary and BHS videographer. We are very appreciative of the support provided by Sue. Sue is responsible for:

- Recording, assembling and distribution of the minutes from BHS Board meetings
- Video recording of our quarterly presentations. We started recording these presentations with our October 2021 event.

BHS 3rd Annual Golf Tournament



June 9, 2023

Linderhor Golf Club

Photos of some of the 14
foursomes that played

Organizational Overview

Bartlett Historical Society Mission:

- ♦ The collection and preservation of data and items pertaining to the history of Bartlett, Livermore and Hart's Location, NH
- ♦ Stimulating interest in the history of Bartlett, Livermore and Hart's Location, NH through the promotion and conducting of educational opportunities and events related to the history of these three towns.

Organizational History

The Bartlett Historical Society was formed in 2006 as a 501 (c) 3 non-profit organization.

Inception of BHS: From its inception, the Bartlett Historical Society gained momentum as a good cross section of local people were involved in the organization at the leadership level. Various committees were formed to research and document things such as the different town cemeteries, railroad activity, and military service by townspeople. The society also established a quarterly presentation series and, in past years, has held an occasional community dinner. All these things were done to help promote the organization and enliven the educational component of the society's Mission statement.

Story Land Chalet as Initial Headquarters: In 2006, the society was granted use of a chalet that is owned by the Story Land organization. This chalet was intended to be the headquarters of the society but, over time, proved to be too small for the organization and was relegated to being a storage location for many of the historical items in the care of the society. The society still has possession of the chalet today and continues to use it for storage of many, but not all, of our artifacts. A good number of items are also stored in the basements, attics, barns and living spaces in the homes of town residents. Since 2018, we have also rented space for the storage of artifacts and BHS property at the Glen Warehouse facility.

Initial Excitement Loses Energy: Over time, interest in the historical society seemed to wane. As this occurred, donations and memberships also began to dwindle. Over the period of 2011 to 2015, membership had dropped from a high of just over 150 members to a low, in 2015, of about 70 members with a steadily declining trend. Donations had dropped to nearly zero also.

Revitalization: In 2015, with the addition of some new BHS Board leadership, four things occurred:

- Fundraising Activities: Community-based activities were restarted with the focus on benefit dining events as fundraisers.
- Memberships in Professional Organizations: BHS established memberships in organizations such as the Mount Washington Valley Chamber of Commerce, Mount Washington Valley Promotions, the NH Center for Non-Profits, and the NH Preservation Alliance. These memberships helped improve our marketing of the organization and in-person presence through attendance at events such as the Chamber Business Expo
- Communications with Membership: In 2016, the BHS newsletter, The Historical Herald, was reintroduced as a communication vehicle with our members and non-member donors. This quarterly communication tool helped people learn more about the activities of the historical society and, ultimately, see that the organization was working to add value to the community
- Bartlett History Museum Project: In 2016 BHS officially embarked on a campaign to raise the funds to save and renovate the historic former St. Joseph Church building (efforts leading up to this campaign started in 2015). Our goal was and is to transform the building into our Bartlett History Museum.

These four steps showed positive results and increases in both memberships and donations to the organization. In 2023, our membership numbers reached a new high with 256 dues paying members marking a 7% increase from 2022.

BHS Board of Directors in 2023: Continuing from 2022, our 2023 review shows that the historical society remains on solid footing from a leadership perspective. We have a strong, active, and diverse board of directors. In 2023, our Board members were the same as in 2022. At the end of 2023, however, we received notice that Rob Foppiano would not seek a Board position in 2024. With that news, we will start 2024 with two open Board positions.

Fiscal Management Protections: Steps (i.e., policies and procedures) that we implemented in 2020 and 2021 concerning our financial operations have remained in place and are being enforced by our Board leaving us in good financial shape in at the end of 2023. Where needed, we refined some of our financial management procedures to ensure smooth and transparent management of income and expenses for both the general operating fund and museum project.

Forward Looking Forecast: Looking forward, we see a bright future for the Bartlett Historical Society as our future museum will open many doors of opportunity for the organization. To maintain and grow our future, however, we need to be ever diligent about maintaining our professional standards as an organization and adopting new ways to keep people interested and engaged in the mission of the society. To assist our leadership team with these challenges, we have a Strategic Plan with a 3 – 5 year forward view and outlook.

Constituency

At the broadest level, the Bartlett Historical Society's constituent base is "the general public." More specifically, we look at our constituents as:

- Our BHS membership
- Non-member donors to BHS, this includes individuals, businesses and foundations who contribute to BHS in a non-member status
- Members of the public who have an interest in the preservation of local history
- Members of the public who are interested in learning more about our local history.

As an organization that is open to anyone for either membership, donations, or general interest, we have adopted a non-discrimination policy (see Appendix A).

Current Community Impact

The Bartlett Historical Society has developed a very positive community rapport on two fronts:

1. Bartlett History Museum Project: Members of the Bartlett community and people from surrounding areas see the effort being put forth by BHS to renovate and transform the former St. Joseph Church building as a step forward for the area. Through comments received in notes to the society and from in-person greetings, it is evident that this effort to save this building is opening new ideas for the betterment of Bartlett Village
2. Broader Communication of Activities: Through various press releases, BHS has communicated to the public about different activities or efforts being conducted to benefit the community. Again, feedback is positive on the efforts of the society to engage the community through benefit dining events, open invitations to see our snow roller and historic topic presentations.

Projected Community Impact

When our museum is finally open, we anticipate a much stronger and broader community presence for BHS. Our museum building, being in the heart of Bartlett Village, will give us a very accessible, convenient, and visible location from which we will base our operations. Feedback from people about this effort indicates that we will receive several curious guests through our door and people will bring in various pieces of local history that they would like to donate to us. We also anticipate that our museum will help us attract more interest in our educational projects. We are especially interested in re-establishing historical education programs with the faculty and students at the Josiah Bartlett Elementary School which is located within a few feet of our future museum.

Also, in 2023, the BHS Board continued the assembly of a list of topics that we feel deserve a deeper dive into the history of the topic or that need research from ground zero as we have no information on a particular topic. Research projects at the top of our list include a history of the Bartlett Fire Department (at the request of the town and fire department leadership) and the history of the Bartlett Land & Lumber Company. We continued research into other facets of the railroad history of Bartlett. Going forward, we plan to use these research projects as a means of opening new volunteer opportunities for members and engaging community members in sharing their knowledge of specific topics. This is another way we expect to see BHS demonstrate a more extensive cultural community presence in Bartlett, Hart's Location and Livermore.

We are also using these research projects as a means of continuing and expanding our collection of oral histories received in interviews with people knowledgeable in local historical topics.

Taking the concept of more engaged volunteers further, beyond research projects, we envision volunteers will be able to assist with the running of the museum, becoming ambassadors for the society at promotional events or helping with administrative tasks in the museum. The key to this increased level of volunteerism is the opening of the museum. Through the museum and attracting of different volunteers, we hope to engage younger people in the organization and ensure the longevity of the society.

All these plans and ideas will have a positive impact on the community and help solidify BHS as a forward thinking “citizen” of the Bartlett and regional community.

A Special Note of Appreciation: Early in 2021, the leadership of the Bartlett Congregational Church informed the BHS Board that we could use their church sanctuary for our BHS presentations and their basement meeting room for BHS meetings. They have continued to allow us to use the church in 2022 and 2023, extending their support into 2024. Their support allowed us to continue to do our presentation programs and meetings while we work on the renovation of our Bartlett History Museum. We truly appreciate their support and cannot thank them enough for the use of their building.



Bartlett Congregational Church

Through the years, the parishes of the St. Joseph Church & Congregational Church assisted each other in times of need.
That tradition carries on today with BHS.



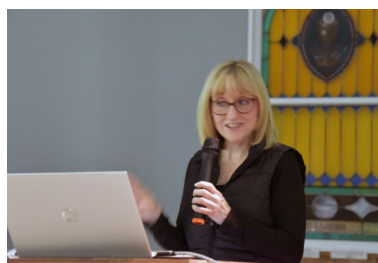
2023 Quarterly Presentation Presenters

Top left, Dr. Peter Crane, History of Livermore;

Top Right, Phil Franklin with Kim Varney Chandler, NH Covered Bridges;

Bottom Left, Howie Wemyss, Mount Washington Auto Road;

Bottom Right, Kelly Rogers, Hauntings in the Valley



Membership Report

2023 Membership Drive

Membership in the Bartlett Historical Society is open to anyone with an interest in Bartlett's past, regardless of home location, age, race, gender, religion, personal orientation, or political affiliation. We welcome all new members and appreciate the loyalty and support of our renewing members.

2023 Dues Levels: Our 2023 BHS Membership Drive was opened in November 2022. Membership dues remained constant at the following levels:

General Membership:	\$20
Patron Membership:	\$50
Business Membership:	\$100

Our membership "year" is January 1 through December 31, in line with our fiscal year.

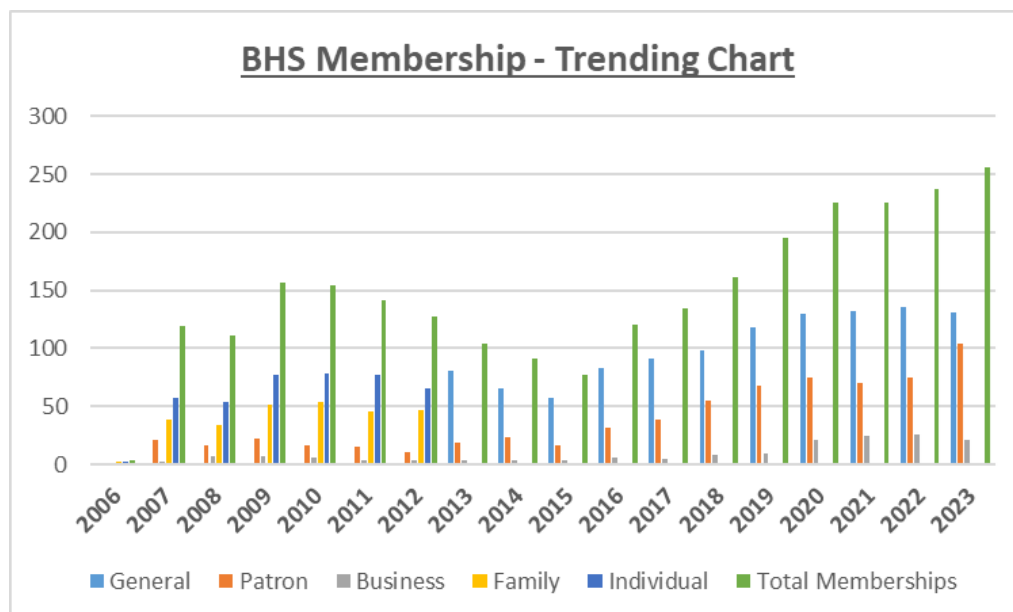
2023 Membership by Level: The 2023 BHS Membership Drive resulted in 256 members including 37 new members. The breakdown of memberships by levels is:

General Membership:	129	(2022 was 141)
Patron Membership:	104	(2022 was 77)
Business Membership:	21	(2022 was 21)
Lifetime Membership:	2	(awarded to members based on BoD decision)

Overall, the 2023 membership numbers show an increase of 13 in our membership rolls (an increase of 7% over 2022) but a dramatic increase in the number of Patron memberships. Several new members were formerly non-member donors to our museum project. We will continue to encourage people to join BHS as new members and work to retain current members as we move forward in our 2024 membership drive.

While it is early in our 2024 Membership Drive, we have already had 165 memberships taken with BHS since the start of the 2024 campaign in November 2023.

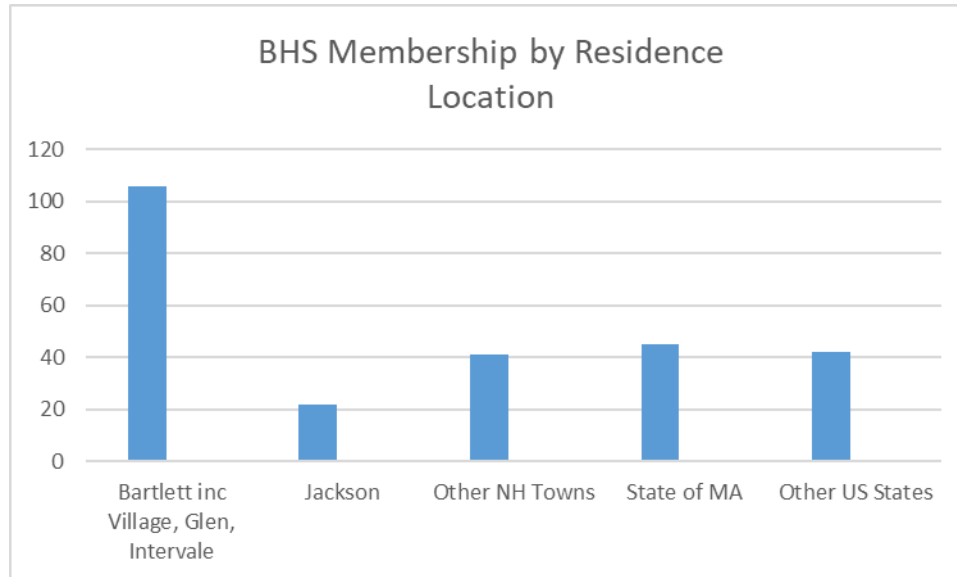
Sustaining and Expanding Membership: We are searching for ways to reach out beyond our existing "bubble" of members to seek additional membership support. In an indirect effort to broaden our membership, in October 2022, we mailed an appeal letter to all Bartlett property owners asking for their support for the museum project. This appeal generated some additional non-member donations for the museum. By the end of 2023, several of these non-member donors become members. We see this as another positive signal that we are making a good impression on the community both with local full-time residents as well as second homeowners who live away but have property in the area.. We will continue to look for new ways to encourage people who are not already members to join BHS.



Note: From 2006 – 2012, BHS had two different membership categories, 'Family' and 'Individual,' that were replaced by 'General' in 2013.

Membership Geographic Dispersion

BHS membership in 2023 was concentrated within the towns of Bartlett and Hart's Location (41% of members) with the remaining members scattered across New Hampshire and several others across the country. Another concentration of members is from Massachusetts with 18% of our membership hailing from that state. This is predominantly because Bartlett has many second homeowners from Massachusetts. Other states represented in our 2023 membership roster include CA, CT, DE, FL, IL, MD, ME, NC, NJ, PA, RI, TX, VA, UT, VT, and WA.



2023 BHS Membership List: A complete list of our 2023 BHS Members is found in Appendix B of this report.

Future Considerations Regarding Membership

Our members are our most important constituents. We are continually looking for ways to invite more people to join and sustain their membership in the historical society. Many factors cause people to join BHS or, conversely, drop their BHS membership. In trying to understand these factors, the BHS Board has several challenges as we look at our strategy for membership retention and attraction of new members. It is worth noting that the points below are common to all our neighboring local historical societies. One of the common reasons for a person's membership being dropped is their death. In 2023, several members passed away. Many of our members are older and, unfortunately, dying is an unavoidable part of living.

Some of the things we should explore include:

- ⇒ How to engage younger people and even students in the historical society?
- ⇒ What are the motivations and expectations of people who are joining the historical society?
- ⇒ Similarly, what are the motivations and expectations of members who have retained their memberships?
- ⇒ Why do members drop their BHS membership?
- ⇒ What types of programs we can offer to attract and retain people "from away" as BHS members?
- ⇒ Additionally, for people outside the Bartlett area, how can we engage them in BHS to make their membership "meaningful?"

With 59% of our members from other states or other locations in NH, we will continue to actively explore methods that will allow these members to participate in BHS activities and see what BHS is doing. When our museum finally opens, we will be able to provide a location for people to come and experience the history of the three towns we cover. This will hopefully provide another inducement for people to join the society. We'll have more to report on this development in our 2024 Annual Report.

Curator's Report

The Bartlett Historical Society is very fortunate to have, as one its Board members, a professional curator. Kathleen Howard has an extensive background in museum and library curator activities from when she was employed by universities and major corporations. The report below provides some background on the extent of our BHS collection of historic materials, artifacts, and documentation as well as notes on the work addressed in 2023.

Materials

The Bartlett Historical Society uses the PastPerfect database to track and inventory items donated or collected. This database allows us to catalog items by category and allows us to maintain comprehensive membership and donation records as well as providing us with the means to maintain a "People Biographies" database consisting of historical biographical records for Bartlett and Hart's Location residents.

The current BHS collection consists of 63 cataloged "Objects". These objects consist of household objects (dishes, linens, etc.), toys (dolls), manufacturing artifacts (wooden pegs), posters, souvenirs, transportation items (railroad spikes) and many other miscellaneous items.

The "Archives" portion of the database consists of various papers and documents, collected, or donated. Local newspapers are searched for any relevant articles, advertisements, obituaries, etc. related to Bartlett and these articles are clipped and stored in folders in the archives collection. Currently there are 276 specific folders containing articles and miscellanea related to various Bartlett subjects. In addition, there are another 171 individually cataloged documents in the Archives collection.

The BHS "Photographs" collection contains over 120 cataloged photographs and cataloging continues on the backlog of donated photos. One of the problems encountered is the lack of identification of the people or places in the photos. BHS also has a large postcard collection which is currently not cataloged. Plans are to catalog each postcard and, eventually, scan the image into our database adding to the "Photographs" section of our database.

The "Library" portion of the BHS collection consists of 341 cataloged books and journal titles. Notes relevant to Bartlett have been added to records where appropriate and will help in research, eliminating the need to scan the contents, and indexes of each item.

Time and space are the problems currently hampering our ability to catalog the backlog of materials donated. Once a permanent home is established, we can recruit volunteers to help with the organization and cataloging of these materials. In 2024, we will upgrade our version of PastPerfect to accommodate multiple concurrent users, add additional database storage space and allow access via our BHS website. With this new version of PastPerfect, we will be able to allow access to our archives to anyone searching for historical information in our possession either in the museum or via the Internet. This upgrade is being made possible by a generous grant from the Pequawket Foundation of North Conway.

Genealogy

We now have more than 9,600 biographical entries in the PastPerfect database. These simple biographies have been added or updated through research into the town of Bartlett vital statistics records, Ancestry.com and information found at the website Findagrave.com. A review of the existing records with the goal to fill in any missing information (dates, names, burial site, etc.) with any new or additional information contained in Ancestry.com records was done in 2022.

A new project began in 2022 and continued in 2023 is to research names which appear on the US Census reports. Hart's Location was the first part of the project. Names were first searched in the PastPerfect People Biographies and census info was added to existing records. Individuals who did not already have records in the database were researched in Ancestry.com and records were added to the BHS database as information was found. Approximately 250 names which did not appear in Ancestry.com will need further research.

Records for Livermore residents are still being worked on and will probably be the hardest to locate. Due to the transient nature of Livermore residents who worked in the lumber or railroad industries, finding information can be very difficult. Census records were recorded by hand and can be difficult to read and decipher. Misspelling is rampant and "foreign" names were spelled out phonetically and do not necessarily reflect the actual name.

Census records for Bartlett will be an ongoing project. The number of individual names is far larger than the Hart's Location or Livermore listings. Bartlett's records also predate the other towns.

20th century records have only been released through 1950. However, the decline in the population numbers in Livermore and Hart's Location make those towns easier to follow and document. 20th century population growth in Bartlett enlarges the volume of names needing research

Along with the "People Biographies" in the PastPerfect database, we also maintain a cemetery index in an Excel spreadsheet. This index to Bartlett gravesites now contains information on over 1,500 individuals and is periodically updated by comparison with information available on the Findagrave website.

Comparison updates were completed in 2022.

Once the Bartlett Historical Society is established in its new home – the BHS Museum – it is hoped that this database will be made available through the BHS website allowing people to conduct historical or genealogical research from home.

Research Projects

Over the past year, we have recognized that there are many topics of historical interest that we have only some information on or that we have no information on. When our museum is opened, we will ramp up our research efforts on a prioritized list of topics.

Future

Once again, we ask your help in donating items of history to the collection. Every effort is made to treat your donations with the respect and care that they deserve. The anticipated Bartlett Historical Society Museum will provide much needed space to preserve and display what the Society currently owns and will also provide a "home" to any items donated in the future. We look forward to the coming year as a productive one with continuing organization, research and storage of the current collection and any future additions.

Respectfully Submitted,

Kathleen Howard

Curator, Bartlett Historical Society

Bartlett Historical Society 2023 Operations

In this section of the report, we focus on the business of running the historical society. In 2023, operations continued as normal. In past years, our fundraising efforts were primarily through local events with dining benefits sponsored by local restaurants. In 2023, we did not have these events but we did become involved in the charitable gaming program sponsored by a New Hampshire casino group. This proved to be a very profitable fundraising activity for little to no effort on our part. Still, through other events (i.e., Quarterly Presentation Series events, museum open house event, quilt raffle) we still did our part to raise funds for BHS operations with those funds then being directed to the BHS Museum Fund.

We continued to use the Bartlett Congregational Church as our meeting venue. Their support for BHS has been outstanding. A conversation between Phil Franklin, BHS President, and members of the church's leadership council, we confirmed the church's willingness to allow BHS to continue to use their facility in 2024. We have informed them, however, that we will use our own museum building for events and meetings when the museum is finally opened.

2023 Operational Accomplishments

Time Frame	Event/Activity Description
Monthly	BHS Board of Directors met to conduct the business of the Society
Quarterly	We published four newsletters on our normal quarterly schedule
January 2023	BHS Sponsored a presentation by Howie Wemyss on the History of the Mount Washington Auto Road and Glen Houses; about 75 people attended this event
April 2023	BHS sponsored a presentation by Dr. Peter Crane on the History of Livermore, NH; about 105 people attended this event
May 2023	We launched our third quilt raffle with a quilt made by BHS Treasurer, Sue Franklin. The drawing was scheduled for October 18, 2023, at our 4 th Quarter presentation
May 2023	BHS is the hosted non-profit at the charitable gaming facility in Dover, NH (5 days, May into June)
June 2023	BHS Golf Tournament is back; 56 golfers attended this nine-hole event at the Linderhof Country Club; BHS netted about \$4,000 from this event
June 2023	BHS sponsored a presentation by Kim Varney Chandler on Covered Bridges in New Hampshire; about 60 people attended this event
July 4, 2023	Coinciding with the Bartlett Fourth of July Parade, we opened the future BHS museum building for a Renovation Open House. About 105 people came in to see what we are doing with the building. All were impressed.
August 2023	BHS is hosted again as the non-profit at the Dover charitable gaming site; in total, the net from the two five day periods (May and August) was about \$27,000
October 2023	BHS sponsored a presentation by Kelly Rogers on Hauntings in the Valley with a focus on our former St. Joseph Church building; about 65 people attended this event
October 18, 2023	Prior to Kelly's presentation, we held the drawing for the 2023 quilt; Dick Leavitt, a local BHS member won the quilt; about \$950 was raised from this raffle for the museum project
November 2023	The BHS 2023 Membership Drive is opened with a mailing to all Bartlett property owners; response by the end of 2023 has exceeded membership drive results to the end of those years

All-in-all, feedback from all our events was positive, “vase” donations at the entry door for our museum open house and quarterly presentations were generous. Our initial experience with the charitable gaming process proved to be very good with a very generous donation from the casino group. We plan to continue this form of fundraising in 2024. Our quilt raffle was again well received but ticket sales in 2023 were about even par with our 2022 sales. A discussion on the BHS Board over this event has us wondering if the object of the raffle (i.e. the quilt) has outrun its allure. We are considering a different raffle prize for 2024.

Administration of the Organization

In 2023, we experienced a “normal” business year. No significant events forced out of the ordinary decisions and the Board continued the operational management of the Society. In general:

- According to our BHS By-laws, the Society is run by a seven-person Board of Directors. As we started 2023, our Board consisted of six members with one open position. As we closed the year, one Board member, Rob Foppiano, announced that he will not seek his director’s position in 2024. We will work to fill two Board positions as soon as possible in 2024.
- The Board also engages members of an Advisory Panel for counsel on selected topics; the topic at hand determines the advisor(s) to be consulted.
- We continued to consult as needed with our accounting firm, Leone, McDonnell & Roberts of North Conway, on questions primarily related to the filing of our 2022 IRS tax return and capitalization of expenses related to the museum project. A review of our books, operational and museum, will be conducted in 2024.
- We started to explore the expanded use of social media as a means of attracting more members to BHS and as a means of providing a information on our local history to a broader audience. We consulted with two college professors who are experts in this area. We decided to focus on a BHS YouTube site but need to edit our videos to make them more appealing to viewers. Time and a lack of editing expertise has paused this effort for the time being.
- Recognizing that there are topics of historic importance of which we have little or no information, we have begun the organization of a list of future research topics
- Following up on a 2023 goal to document our policies and procedures, we have targeted what we deem to be the four most important operations in our BHS “business.” These are financial management, membership management, cataloging and tracking our collection of historic artifacts and documents, and communications with members and the public.

In 2024, we will work to fill the open Board positions as well as address the goals and objectives outlined below.

Operational Financials

From a financial perspective, the organization remains in good financial shape with sufficient funds to cover all our day-to-day financial obligations. The bulk of our income is received through membership dues. We also received income through general operating fund donations and fundraising events. Our newsletter publication and mailing costs were covered through the generous donations of our newsletter sponsors, local businesses we treat as “Special Business Members.” Expenses are kept to a minimum. Administrative costs for office supplies, computer expenses (e.g., software licensing, equipment upgrades, etc.), insurance and utility costs for our building are the largest expenses. As in previous years, we continue to review our financial status, for our general operating account and our museum account, monthly at BHS Board meetings. The Treasurer distributes several detailed reports prior to each Board meeting. Details on the BHS financial status can be found in the Financial Reports section of this report.

As noted above, we are planning to engage our accounting firm, Leone, McDonnell & Roberts of North Conway, to complete a review of our museum and operational books in 2024. We attempted to get this review completed in 2023 but were unable to schedule time with the accountant. We have not changed any accounting practices in 2023 and those practices that we used were reviewed and approved by the accounting firm in our last review process.

BHS remains in good standing with the state of New Hampshire as a non-profit organization and is current with all required IRS filings.

2023 BHS Objectives Results

At the end of 2022, the BHS Board of Directors established the following objectives for the organization in 2023. Each of these objectives is targeted to improve or strengthen our organization as a “citizen” in the community.

Objective 1: Advancement of the Museum Renovation Project: Show measurable progress toward the completion of or reach the actual conclusion of the renovation of our future Bartlett History Museum

Results: Significant progress was made toward the completion of the renovation effort. As a result of an outstanding fundraising year, we were able to schedule and complete several renovation tasks including the major tasks of completing the residing of the building, painting the exterior of the building and installing the sheetrock in the building. A list of the 2023 accomplishments is contained with the Museum section of this report.

Objective 2: Development of Operational Preparedness Documentation: BHS currently has skeletal documentation for operational processes and procedures. In 2023, we should work to prioritize the development of documentation outlining the processes and procedures for our most critical functions. These are:

- Financial management steps taken by the Treasurer
- Membership management steps taken by the Membership Coordinator
- Cataloging and tracking our historical collections
- Communication steps with the membership and public generally handled by the President.

Results: Documentation of the operational procedures and processes was started but not completed.

This is a very large and time-consuming task. Also, we recognized that policies and procedures will need to be adjusted when the museum building is brought into full operation. It is fair to state, however, that we have started working on the Policies and Procedures Manual and we are outlined twelve different areas for operational review, all of which are covered in the P&P Manual.

Objective 3: Broaden Our Approach to Attract New Members and Retain Current Members: Maintaining and growing our membership roll is an essential component for the future of BHS. Membership dues and donations are a primary source of our operational funding. When the museum is open, we will need to have a solid cast of members to support the museum. To that end, we should be exploring ways to:

- Market BHS to a broader audience, regardless of age
- Demonstrate how BHS is a community asset worthy of their membership
- Provide members with volunteer opportunities
- Provide opportunities for members who are from outside our area to actively engage in BHS, so, for example, they can view our presentations, see the museum from afar or watch a topical program on our local history.

Results: Focusing on our membership, attraction of and retention of the same, we had a very impressive year in this area as we hit an all-time high of 256 members. This was done primarily using our quarterly newsletter as a means communicating BHS news and communicating our progress to non-member donors, several of which have taken out BHS memberships (this trend is continuing for 2024 memberships). We have set up a framework for the expanded use of social media to reach BHS members and interested people outside the local area. We will work on operationalizing the BHS YouTube channel in 2024. The expansion of our volunteer program will also be set in motion as we open the museum building, but it is a part of our operational discussions.

Objective 4: Establish a List of Future Historical Topic Research Projects: As we noted in our November 2022 BHS Board meeting, there are many topics for which we have only some information or others no information at all. In this objective, we will compile a list of topics that could be open for new or additional research. This would be an ever-evolving list with new topics added at any time and topics where research is completed removed from the list.

A framework for the topic list, established by the Curator, will be used to keep organizational control over the list of topics. Also, the Curator should outline how the research documentation should “look” (i.e., format, depth, references, etc.).

Results: The list of research topics has been established and will continue to be an open-ended inventory. Prioritization of the list will be handled as we get into the museum, as volunteers are available, and as topical experts or historical materials are available. We anticipate that we will need to train people in the use of the Internet to explore online books that contain information on local research topics.

2024 BHS Objectives

As we write this 2023 BHS Annual Report, we note that several of the 2023 objectives were not completed to their full extent. We are therefore extending the 2023 objectives into 2024. The key objectives for 2024 will be:

1. Complete the Bartlett History Museum renovation project to allow the opening of the museum
2. Complete the full operational review that will touch on each aspect of BHS operations as the museum is opened. When the museum is opened, the use and practice of these policies, procedures and processes will test their effectiveness and may cause us to adjust things accordingly
3. Broadening our communication and marketing processes to attract and retain BHS members will be a part of the operational review. Included in this will be an effort to revive the regional historical society meetings that we started in 2019. This regional approach will allow us to hopefully work more effectively as independent historical societies but all working toward common high level regional goals
4. Research projects will be approached as the museum opens and volunteers along with research materials and/or topical experts are identified.



BHS Quilt Raffle

2023 marked the third year we have held a quilt raffle. Sue Franklin, our BHS Treasurer is a master quilter. She has made there different quilts for this raffle, a new design each year.

This year, she made a quilt with traditional colonial colors and a rather eye-catching design.

In total, the three quilts that were raffled brought in about \$3,000 in donations for our museum project.

Our thanks to Sue for all of her hard work making these quilts and out thanks to all of the people who purchased raffle tickets.



Bartlett History Museum – Our Strategic Project

2023 marked the eighth year of our campaign to raise the funds to renovate and transform our former St. Joseph Church building into the Bartlett History Museum. As of December 31, 2023, we've raised \$593,777, all from donations by individuals, businesses and foundations. We've continued to complete renovation tasks as we have funds or volunteers available. We've continued to add capital value to the building so that at the end of 2023, the capitalized value of the building is \$429,365.

History of the Former St. Joseph Church Building



Beautiful, one-of-a-kind stained-glass window catching the morning sun from the east

The St. Joseph Church was built in 1890 under the direction of Father J. N. Plante who, at that time, was serving the Diocese of Manchester in the Whitefield, NH community. St. Joseph became the first Catholic church in the Mount Washington Valley. It was in service as a church until 1999 when the Diocese launched a project to consolidate churches in the area and, so, the St. Joseph parish was consolidated into Our Lady of the Mountains Church in North Conway.

The building was bought by the Bartlett School district and ultimately used as a storage facility for the Josiah Bartlett Elementary School. Little to no maintenance on the building caused its condition to deteriorate to the point that the school district proposed its demolition, three times. Concerned citizens stepped in and gained agreement with the Bartlett School Board to let an exploratory committee identify an alternate use for this historic building. Ultimately, the Bartlett Historical Society became the stewards of the building in June 2016 with the stated goal of reopening the building as a museum after an extensive renovation.

Fundraising for the renovation started in November 2016. In November 2019, while initial renovation activities were underway, the Historical Society completed a negotiation with the school district to purchase the building for \$1.00. Since then, fundraising has continued, and the renovations of the building have taken place as funding has been available.

Appreciation of Our General Contractor, Bill Duggan

This project continues to be managed and directed by Phil Franklin, BHS President, and, more importantly, by Bill Duggan, our General Contractor. Bill is a Bartlett contractor with over 30 years of experience in the construction trades. We owe a great deal of thanks and expression of appreciation to Bill for his expertise in engineering and rebuilding of the structure plus coordination of contractors. Because of our “start/stop” work arrangement due to funding, Bill has been willing to adjust to this on again, off again work pace, something no other contractor would likely do. We extend our thanks to Bill for his expertise and commitment to this project.

2023 Renovation Summary

With the generous support of many donors, we were able to accomplish several significant sub-projects on our renovation checklist. Key projects completed in 2023 were:

- * Residing of the building, a project started in 2022 but interrupted by winter weather; a good portion of this project was done with volunteer labor
- * Painting of the entire exterior of the building (by volunteers) with the only expense being the paint
- * Interior sheetrock wall covering was installed
- * Several electrical items were completed including the electrification of the LED panels for the stained-glass window lightboxes (with the boxes hung in place), and the chandeliers
- * Front of the building landscaping was completed by volunteers and the flagpole was raised

A detailed list of the project completed in the 2023 Work Efforts Completed section of this report (p. 20).

Driving Forward

We remain fully committed to making this renovation project and, ultimately, the opening of the Bartlett History Museum, a success. While progress may be slower than we would like, we continue to move forward with the ongoing support of many dedicated donors. In 2023, volunteers also helped reduce costs by taking over renovation work for several tasks and sub-projects.

We have several checklist items before us to complete the renovation. With that said, we will continue to search for additional sources of funding beyond our current donors. Here, we continue to ask for the help of members and those receiving our Historical Society communications. If anyone knows of someone who is interested in learning more about this project, we encourage them to contact Phil Franklin at Phil@BartlettHistory.org.

2023 Work Efforts Completed

Following a very busy 2023, renovation activity focused on the following sub-projects. Aside from these detailed headline projects, several smaller projects were completed, all by volunteer support. Details on the headline projects are below (the “Capitalization” column with a “Yes” or “No” indicates if the work completed added tangible monetary value to the structure) (GIK = Gift-In-Kind):

Project	Impact	Cost	Capitalization
Building Residing	Picking up on a project that was started in 2022 but stopped as winter set in, we completed the installation of all the exterior siding on the building.	\$61,403	Yes
Painting the Building (Exterior)	Once the siding was installed, two volunteers painted the exterior of the building. A first coat of siding paint had been applied before the siding was installed. This painting effort applied the second coat, finish of paint. Scaffolding and lift equipment were donated by Bill Duggan. Costs were for the paint and supplies.	\$813	Yes
New Back Exit Door Installed	The back exit door to the building was installed (likely) around 1960. It was basically unusable. A new door was installed as a secondary exit from the building	Included in Residing	Yes
Flagpole Installed	A new 25' fiberglass flagpole was donated by a BHS member. The pole was installed in the front of the front of the building and was incorporated into the landscaping. The pole was installed by a BHS volunteer	\$775	Yes
Front of the Building Landscaping	Volunteers arrived to install a new front landscape for the building. A local contractor also donated loam to plant a new front lawn. All this work was done at no cost to BHS	\$129	No
Sheetrock Wall Board Installed	The entire building interior was covered with new sheetrock wall board	\$25,200	Yes
Interior Wall Painting (1 st Coat)	Volunteers applied the first coat of wall paint to all of the wall surfaces (this did not include trim painting); the only cost to BHS was the materials (e.g. paint and painting supplies)	\$813	Yes
Ceiling Insulation Installed	With the sheetrock on the ceiling, cellulose insulation was blown into the truss space (attic) above the entire building. This completed the insulation work for the project. Due to the technical nature of this installation, a contractor was hired	\$6,492	Yes
Next Phase of Electrical Work	The next phase of electrical work was completed with several working components of the new electrical system installed plus all the lighting for the Display Area including the LED panels and stained-glass window lightboxes and four donated chandeliers	\$13,106	Yes
1890 Floor Prepared for Painting	A BHS volunteer has worked over all the floor space from the original building, scrapping, and sanding layers of old paint off the floor, removing all foreign metal from the floor (e.g., nails from pews and rug installations, screws, staples); repairs to the floor were completed; the floor will be painted as a part of the finish details	\$0 Volunteer Work	No
Maintenance and Operation of the Building	While we are still in the renovation process, we still need to maintain what we have completed. Operationally, we turned on the heating system, propane tanks have been filled and our heating system is under the care of White Mountain Oil and Propane Due to a spring basement flood, we have installed a sump pump and piping system to remove flood water from the basement. This proved useful in a December flood as well.	BHS Operational Budget Item	No

Throughout the year, Bill Duggan and Phil Franklin met regularly to review the project plans, next steps, and budget. Their coordination efforts have helped keep the project on track, eliminated expensive rework and set targets for the next major steps in the renovation.

Renovation Open House Events

In addition to the work on the building, we opened the building for a “Renovation Open House” event on July 4, 2023 (coinciding with the July 4th parade and post-parade town picnic). The event was very well attended with about 105 people stopping by to see the progress. We received very positive comments from everyone who attended. We will plan more open house events in 2024 as we get closer to our renovation completion.

Renovation Funding

All the work on this project is being made possible by the generous donations of individuals, businesses, and foundations. Additionally, some “gift-in-kind” and volunteer work has helped advance the renovation effort at no cost to the historical society. An important note is that we are holding fast to our policy of scheduling and performing work on the project only when we have the total funds to complete the work. While this is forcing the project to take longer to complete, we are going to be debt free when the building is opened.

Individual and Business Funding

The generosity of individuals and business from near and far continues to be overwhelming. In 2023, we received \$90,765 in museum donations bringing our total donations to \$593,777. We also were the beneficiary of some gift-in-kind and volunteer support that helped save several thousand dollars in funds while getting work accomplished toward the completion of the renovation.

2023 Museum Renovation Grant Report

In 2023, we were fortunate to secure the following grant funding for the museum renovation:

- The Robert and Dorothy Goldberg Charitable Foundation has been particularly generous with their funding. In 2023, they granted another \$6,000 in unrestricted funds to the project. We plan to use this grant to assist in the overall funding for the interior wood trim (i.e., materials purchase and installation labor) in the building. Over the previous five years, this foundation has granted a total of \$35,500 toward the museum project.
- The Kendal C. and Anna Ham Charitable Foundation granted the museum project \$5,000 to be used for the costs associated with the interior trim project. This was their second grant to the project, the first being \$21,600 for the new exterior windows.
- The Henney Historical Fund granted the project \$1,632 to be used for the audio visual and sound system in the museum building.
- New Hampshire Charitable Foundation, in 2022, the NH Charitable Foundation awarded BHS funding for a three-year unrestricted operational grant. The approval was received in 2022 but the first check was received shortly after January 1, 2023. The grant will be paid out as follows:
 - ◇ 2023 - \$8,000 (funding received)
 - ◇ 2024 - \$9,000 (funding received; applied to 2024 museum renovation expenses)
 - ◇ 2025 - \$10,000 (pending)

These funds allow us to free up operational funds and transfer them to the museum project.

We also received several other smaller grants from private, donor-advised foundations.

We will continue to seek grant support for our project in 2024.

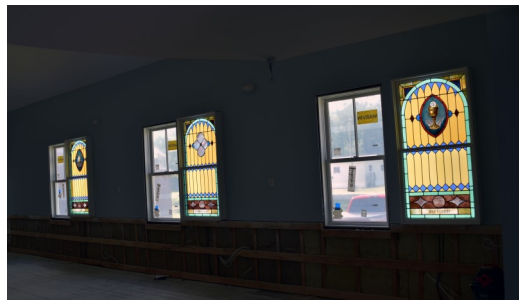
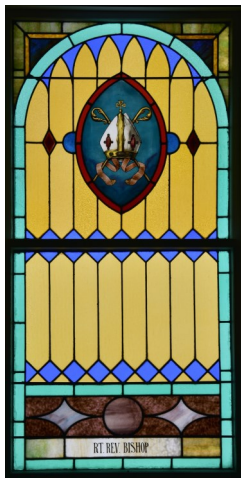
Photos of the various renovation projects completed in 2023

Bartlett History Museum - The View from School Street

We've come a long way from the the way it looked in 2016. Left, the 2016 exterior look; Center & Right, Our museum building in summer 2023 showing the new landscaping, new siding and new paint.

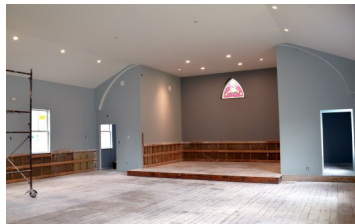
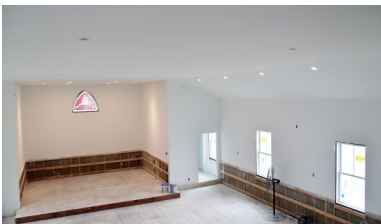


Stained-Glass Windows with LED Illumination



The former church's original stained-glass windows, now refurbished and illuminated by LED panels—a highlight of the building.

Left, the "Bishop's window" shows details not seen in over 100 years; Center, three windows in lightboxes; Right, the "Rosary of the Holy Sodality window," the only one illuminated with natural light. All of the stained-glass work was made possible because of generous donations from the Goldberg Foundation and a very generous local donor



Major Interior Improvements

Left, walls & ceiling sheetrocked; Center, walls painted 1st coat; Right, chandeliers shining (another donation from a BHS member)

July 4, 2023 Renovation Open House

Left, Scotty Mallett cuts the ribbon for the Mobility Ramp; Center, Visitors look over a renovation display; Right, Phil Franklin chats with friend and General Contractor, Bill Duggan



Financial Reports

The Bartlett Historical Society is currently managing its day-to-day operational activities from an account that we have termed as an “Operational Account.” We are managing our strategic project for the Bartlett History Museum out of a separate account known as the “BHS Museum Fund.” For accounting purposes and complete transparency in our financial records these two accounts are never mixed and, in fact, are with two separate banks. At the start of the museum project, the BHS Board of Directors established the following policies to guide our management of these accounts (these policies are still in place today).

Operational Account

Operational Income: Income to the Operational Account is currently derived from the following sources:

- Membership dues
- Donations designated to the General Operational Account
- Designated fundraising events and promotional activities

Operational Expenses: Expenses covered from the Operational Account are typically:

- All standard BHS administrative office expenses (e.g., printer ink, paper, other office supplies, etc.)
- Insurance premiums
- Newsletter printing and postage including envelopes (supplemented by newsletter sponsor donations)
- Professional non-profit support organizational membership dues
- Museum building operational expenses (e.g., water bills, electric bills, heating fuel bills, etc.)
- Bartlett antiquities purchased (if any)

BHS is a completely voluntary organization; therefore, we do not have any salary expenses for any volunteers including members of the BHS Board of Directors

Museum Renovation Fund

Renovation Income: Income to the Museum Fund is derived from the following sources:

- Donations designated to the BHS Museum Fund and all undesignated donations to the society
- Foundation Grants designated to unrestricted or specific restricted renovation activities
- Designated fundraising events (e.g., dining benefits events, raffles, charitable gaming, etc.)

Renovation Expenses: Expenses paid from the Museum Fund are:

- All work (labor) for the renovation project (i.e., general contractor, sub-contractors)
- Materials for renovation activities in the museum building
- Permits
- Engineering inspections
- Museum fundraising costs.

Financial Summaries

The following pages will provide a view into the Operational Account and BHS Museum Fund accounting for the year 2023. BHS operational and museum records for 2018 and 2019 received a professional review in 2020 by the accounting firm Leone, McDonnell and Roberts of North Conway, NH. The CPA completing the review found no irregularities and saw no need for any additional documentation to substantiate the items recorded in our accounting books. We did not engage the CPAs in a review in 2021, 2022 or 2023, however, we are planning to reengage with the firm in 2024 for another review of our operational and museum books as recommended by our accounting firm.

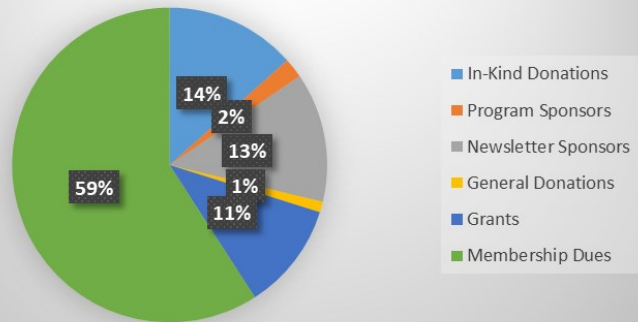
It is important to note that when the museum renovation is completed and the museum is open for business, the BHS Museum Fund will be closed. Any funds in that account at the time of closure will be transferred to the Operational Account. It is likely that remaining funds will be placed in a museum maintenance line. A building maintenance line will be established and funded for physical maintenance and upkeep of the building.

2023 Operational Account Summary

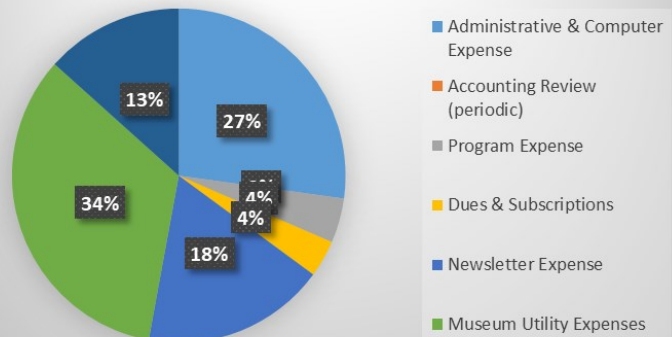
The BHS Operational Account covers cost strictly associated with the day-to-day operation of BHS.

2023 Operational Account Income Summary	
Category	Amount
In-Kind Donations	\$ 1,968
Program Sponsors	\$ 300
Newsletter Sponsors	\$ 1,950
General Donations	\$ 160
Grants	\$ 1,620
Membership Dues	\$ 8,670
Total Income	\$ 14,668
2023 Operational Account Expense Summary	
Category	Amount
Administrative & Computer Expense	\$ 4,030
Accounting Review (periodic)	\$ -
Program Expense	\$ 640
Dues & Subscriptions	\$ 528
Newsletter Expense	\$ 2,641
Museum Utility Expenses	\$ 4,999
Insurance Expense	\$ 1,982
Total Expense	\$ 14,820
Net Income	\$ (152)
Starting Balance @ Jan 1 2023	\$ 22,420
Operational Fund Balance Yearend 2023	\$ 22,268

2023 Operational Income Summary



2023 Operational Expense Summary



Income Notes

The majority of BHS income is derived from Membership Dues (59%, down from 73% in 2022). The decrease was due in part to the receipt of an operational grant from the Pequawket Foundation that is designated for the purchase of the PastPerfect upgrade. Other funding categories also saw increases in receipts. Our membership (with paid up dues) increased by 7% between 2022 and 2023. We saw several members increase their support from the \$20 General level to the \$50 Patron level. Other categories of income remained relatively consistent to their 2022 numbers when compared to the 2023 numbers. All positive signs of support for BHS.

Newsletter sponsorships from local businesses offset most of the cost of the publication and mailing of the newsletter. Our sponsors have been consistently supporting our efforts by renewing their support in successive years.

Expense Notes

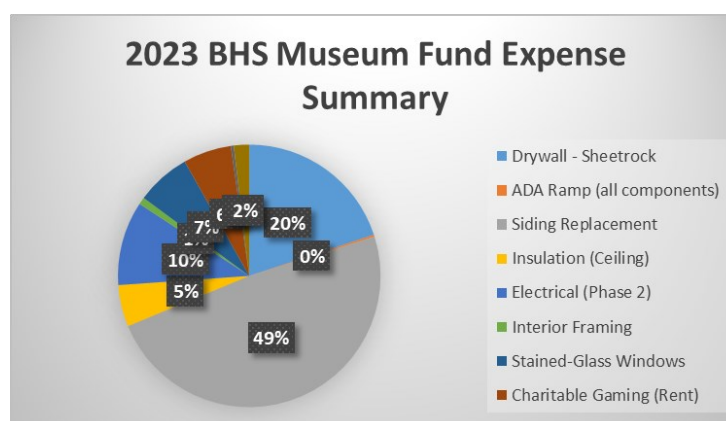
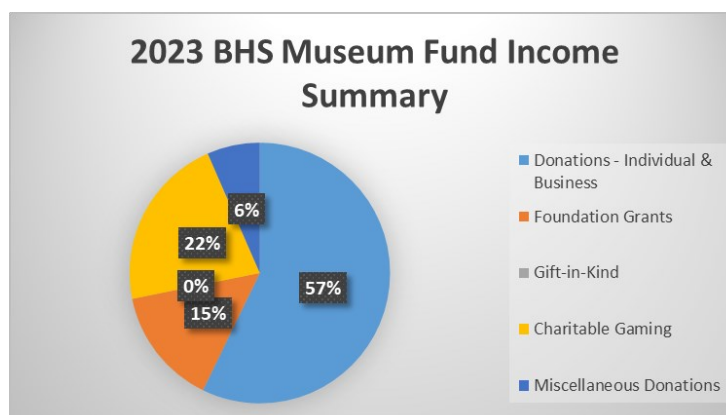
Administrative Expenses rose by about 30% from their 2022 number due to overall pricing increases in insurance premiums and the onboarding of museum operational costs (e.g., initial purchase of propane and propane, the increased cost of electricity, etc.), and the general rise in other office item costs. We have taken measures to purchase office items at reduced costs via Amazon when possible. In 2024, we will take out a price guarantee plan with White Mountain Oil and Propane to stabilize the cost of propane fuel. Other cost control and reduction measures will be put in place as the museum is opened.

Measures have also been undertaken to raise our income level, primarily through efforts to increase membership and through our participation in the charitable gaming program. Also, as the museum is opened, all donations now directed to the museum renovation effort will be made available to the operational costs for the organization.

2023 Museum Fund Summary

The BHS Museum Fund is designated strictly for museum renovation income (donations) and reconstruction expenses.

2023 BHS Museum Fund Income Summary	
Category	Amount
Donations - Individual & Business	\$ 90,765
Foundation Grants	\$ 23,182
Gift-in-Kind	\$ -
Charitable Gaming	\$ 34,324
Miscellaneous Donations	\$ 10,408
Total Income	\$ 158,679
2023 BHS Museum Fund Expense Summary	
Category	Amount
Major Renovation Expense	
Drywall - Sheetrock	\$ 25,200
ADA Ramp (all components)	\$ 291
Siding Replacement	\$ 61,403
Insulation (Ceiling)	\$ 6,492
Electrical (Phase 2)	\$ 13,106
Interior Framing	\$ 1,110
Stained-Glass Windows	\$ 8,461
Total Major Renovation Expense	\$ 116,063
Charitable Gaming (Rent)	\$ 7,500
Misc Project Materials	\$ 443
Administrative	\$ 2,393
Total Miscellaneous Expense	\$ 10,336
Total Expense	\$ 126,399
Starting Balance 01/01/2023	\$ 87,433
Ending Balance 12/31/2023	\$ 119,713
Total Capitalized Renovations to Date	
	\$ 429,365
Total Donations to Date	
	\$ 593,777



Income Notes

Most of our income for the museum renovation comes from donations from private individuals and businesses. An important source of funding, aside from these two sources, is grant funding via foundations. Also in 2023, we have directed all net proceeds from the charitable gaming program to the museum project.

In 2023, donations from Individuals and Businesses were 80% higher than in 2022 primarily due to several very large individual donations and the funding from the charitable gaming program. Grant funding was also 139% higher than the previous year due to the receipt of four significant grants. Overall, we were 134% higher with museum income than in 2022. We continued to receive generous support from the Robert & Dorothy Goldberg Foundation plus a grant from the Ham Foundation and the Henney Historical Fund plus several private donor advised foundations. We are also in the second year of a three-year grant payout from the NH Charitable Foundation. In 2023, we applied \$8,000 of that unrestricted grant to the museum fund. In 2024, we will apply \$9,000 toward the museum and in 2025, \$10,000 will be applied to the museum (or our operational needs if the museum project is completed). We also received a net of about \$27,000 from our participation in the charitable gaming program at the Dover casino which we applied to the museum project.

Expense Notes

As noted in other parts of the Annual Report, we completed several significant renovations sub-projects on the future Bartlett History Museum this year. Expenses for the work completed is detailed in the Museum section of this report. We are very fortunate to have strong community support for this project. Volunteer work contributions from several volunteers all helped advance the renovation effort while avoiding added costs. This volunteer support will continue as possible through the end of the project.

Organizational Affiliations

The Bartlett Historical Society is aligned with civic, historic preservation, or non-profit support organizations. Each affiliation has a specific purpose from which BHS derives a benefit. For example, through our affiliation with the New Hampshire Preservation Alliances, we have been offered sound advice on how we should proceed with our renovation activities to balance the need for replacement of components of our historic building versus repair of those components. The Mount Washington Valley Promotions organization run by Lisa DuFault from Bartlett is a great support in getting announcements of our programs out to the public plus has offered BHS television spots to allow us to promote our museum effort. Other organizations such as the New Hampshire Center for Non-Profits offers online webinars and seminars covering topics such as how to promote our organization.

Each year, as memberships come up for renewal, the BHS Board of Directors evaluates the support provided by the affiliated organizations, the cost of membership and benefit we perceive we are receiving through that membership. A conscious decision is made on whether to renew with the affiliation or non-renew our membership.

The organizations listed in the chart below are the ones with which we are currently aligned.

Affiliation Category	Affiliation Organization
Historic Preservation	NH Preservation Alliance
	Association of Historical Societies of New Hampshire
	New Hampshire Historical Society (via Board members)
Civic Groups	Mt Washington Valley Chamber of Commerce
	Mount Washington Valley Promotions
Non-Profit Support	New Hampshire Center for Non-Profits

Bartlett Historical Society

2023 Annual Report

Appendix

The Appendix section of this report contains additional information that the reader may find useful.

Appendices are:

1. Appendix A— BHS Non-Discrimination Policy
2. Appendix B— 2023 BHS Membership
3. Appendix C— Museum Fund Donors

Appendix A—BHS Non-Discrimination Policy

Bartlett Historical Society Non-Discrimination Policy

The Bartlett Historical Society is a 501 (c) 3 non-profit organization whose sole purpose is the collection and preservation of artifacts related to Bartlett history and the history of the surrounding region plus offering educational opportunities to *anyone* who is interested in learning more about this history. We are open to the public, so to speak.

As such, this organization does not and will not discriminate on the basis of race, creed or religion, color, gender expression, age, national origin or ancestry, disability, marital status, sexual orientation or military status, in any activities or operations. These activities include, but are not limited to, the appointment of or termination of members of our Board of Directors, hiring or firing of staff or contractors working for the organization, selection or deselection of volunteers, selection of vendors, and providing of services.

Adopted by the BHS Board of Directors: 10/15/2019

Next Review Date: 12/2024

Philip Franklin
President, Bartlett Historical Society

Appendix B—2023 BHS Membership

Craig Abbott	Richard Covill	Robert Girouard
George & Ruth Abbott	Christine & Myles Crowe	Judie Glotzer
Pam Abbott	Kenneth & Debra Crowther	Richard Goff
Fred Ainsworth	Neil & Diane Darcy	Paula Graham
David & Cheryl Alander	Glenda Davis	Susan Haberek
Albert Alex	Rebecca DeGeorge	Harold Hadden Jr.
Richard & Diana Allen	George & Flory Denhard	Victoria & Paul Harlow
Andes Ski Shop	Deni Dufault Financial Services	Bruce & Sharon Hasfjord
Diane Arachy	Brian Doherty	Jim & Linda Hastings
Doug & Candy Armstrong	John Doherty	Carroll & Nancy Hayes
David Atchason	Chris & Gail Doktor	Ellen Hayes
Donald & Nodine Aubrecht	Chuck & Linda Donovan	Marion & Richard Hazelton
Marcia Bailey	David Dorsett	Kathleen Sullivan Head
Peter & Virginia Bailey	Hank & Linda Dresch	Mary Ann Head
Michael & McIver Bannon	Roland & Bette Dubois	Norman Head
Ernest & Sharlene Barbeau	Bill Duggan	James Higgins
Ellen Bates	Diane Durante	Pat & John Higgins
Patricia Belcik	Jane Dusza	Nancy Holmes
Christine Benoit	Robert & Paul Duva	George Howard
Joe Berry	Ed & Gretchen Ecclestone	Kathleen Howard
Charles & Prelli Bierce	Dave Eliason	IMW Services Co.
Steven Blum	Birdy Ellsmore	Jackson Historical Society
Robert Bond	Ellen Emery	Mike & Tibbetts Johansson
George & Anne Bordash	Benjamin English	Kevin & Susan Joyce
Carla Borstel	Bill & Ruth Fabrizio	Cheryl & John Keator
Arthur & Suzan Boucher	Mary Ann & Richard Famiglietti	Edward & Patricia Kelly
Carolyn Boyle	Austin & Debra Ferland	Irene Kerr
Luke & Pat Brassard	Ralph & Sally Fiore	William Kershner
Myra Brodney	Dan Fish	Gary Kezerian
Joanne & Allen Brooks	Katherine Fish	Bob King
Kristin Brown	Margaret Fish	Patrick King
Rachael Brown	Rebecca Fish	William King
Roger Burdwood	Robert Foppiano	Stacey Klimkosky
Kevin Burke	Linda & Mike Francis	Eric & Donna Korb
Paula & Milt Burnett	Linda & Samuel Frank	Kringles Country Store
Linda & Scott Carlyle	Mary Franklin	Keith & Barbara Lafrance
E.G. Chandler	Phil & Sue Franklin	Lydia Lansing
Gene Chandler	Dennis & Vicky Gallagher	George & Joyce Larson
Lloyd Chandler	Robert Galligan	Louis & Margaret Lavender
Michael & Hannah Chandler	Kay Gardner-Westcott	Richard Leavitt
John & Jeannie Chanley	Anne Garland	Jason Lebel
Sue Ann Chula	Doug & Vicky Garland	Judy & Ed Legan
David & Susan Clark	Laurance Garland	Jeff & Martha Leich
Norman & Barbara Clement	Jack & Susan Gay	Diana Levy
Coleman Rental	Barbara George	George & Virginia Lewis
Paul & Jean Conley	Greta George	Pauline Lombardi
	Deborah Gilmore	Lucy Hardware
		A.O. Lucy
		John & Judy Ludgate

Appendix B—2023 BHS Membership (continued)

Dennis Lufkin	Patricia Rogerson	Janet & Thomas Wing
Joanne Lufkin	Wayne Ruggles	Edward Wolcott
Patricia Luke	Ellen Russell	Kenneth Wyman
Dennis Maiorino	Elaine Ryan	Burke York
Scott Mallett	Alice Salvas	Charlie & Arlene Zaccaria
Joe Malone	Sal & Lori Santamaura	
Matty B's Mountainside Cafe	Tom & Sue Santeusano	
Mike & Peg McCluskey	Carol Saunders	
Joan & Ernest McGrath	Glenn & Sonni Saunders	
Bob & Ann McGraw	Jay Scanlon	
Robert Meckley	Jennifer Scanlon	
Earl & Brenda Medeiros	John & Joan Scanlon	
Louise Merrill	Fred & Sandra Schaaff	
Lorna Mersereau-Basford	Arden Schoen	
Arthur & Bev Micallef	Paul Schoenbeck	
William & Maureen Miller	Warren & Leslie Schomaker	
Paul Miraglia	Robert & Suzanne Scolamiero	
Henry Mock	Eric Shabselowitz	
MaryEllen & Charles Moffitt	Terry Sherlock	
Jean Mollicone	Brian & Michelle Spero	
Robert Moran	Paul & Lorraine Squatrito	
Stephanie Mullins	Robert & Patricia Sterling	
Dave & Meg Murphy	Ruth & Tyler Stevens	
Walter & Jacklyn Nadeau	Kim & Force Steward	
Jeanne Nava	Edward Stowell	
Thomas Nealley	Elois Sullivan	
William & Madeline Nixon	Diane & George Swansburg	
Northeast Auto Body	Carol Swanson	
Mary Nudd	John & Clare Swayze	
Gail Olsen	Irene Szymanski	
Scott & Gladys Olson	Mike Tamulis	
John O'Neil	Joy & Minyard Tarbell	
Gail Paine	Paul Taylor	
Andrea & Mark Palmstrom	Mary & Brad Thayer	
Pam & Steve Pamer	The Seasons	
Patch's Market	Ryan Thurman	
Alice Pepper	Barbara Treadway	
Denise Peters	True North Veterinary Hospital	
Robert Pettengill	UPS Store	
Don & Beverly Phillips	Kathy Van Deursen	
Anna Maria Polcari	Peter Vernon	
David & Pat Pomeroy	Margaret Vincent	
Gail Prelli	Linda Lee & Doug Von Iderstein	
David Publicover	Deborah Walsh	
AH Buzz & Jane Query	Barry & Bonnie Ward	
Betsy Rand	Michael Webb	
Stefi Reed Hastings	Martha Weida	
Toby & Stephanie Roberts	Howie & Sue Wemyss	
Debra & Gordon Robinson	White Mountain Stove Shop	

Appendix C — BHS Museum Fund Donors

The following pages contain a list of all of our museum donors since the inception of the museum campaign.

Craig Abbott	Bobbi & Briggs Bunker	Mary & Peter DeVeau
George & Ruth Abbott	Mary Burack	Joseph & Jessica DellaValla
Pam Abbott & Bob Holmes	Roger Burdwood	Bill Denhard
Virgil Abbott & Judyth Allen	Paula & Milt Burnett	George & Flory Denhard
Accu Temp Services	Barbara A Bush	Stephen & Denise Dinsmore
David & Cheryl Alander	Terese Byrne	Brian Doherty
Mary Ann Albertine & Mark Sugermeyer	Lynn & Leslie Cannon	John C Doherty
Frank & Nancy Alberto	Linda & Scott Carlyle	Eileen Donnelly
Karen Allan	Kenneth D Carpenter	Chuck & Linda Donovan
Richard & Diana Allen	Gerry & Delores Carrier	David Dorsett
Richard Altenbern	Brendan & Veronica Carroll	Stan Dorsett
Robert H Amidon	Beth Carta Dolan	Chris Doucette
Andes Ski Shop	Gene Chandler	Thomas & Clare Doyle
Anonymous (25)	Mike & Hannelore Chandler	Hank & Linda Dresch
Diane Arachy	Leona Chandler	Diane & Lloyd Drew
Doug & Candy Armstrong	Lloyd Chandler	Jo-Ann Driscoll
David Atchason	John & Jeannie Chanley	Roland & Bette Dubois
Donald Aubrecht & Mary Nodine	Kathy Cheney	Michael Dunn & Deb Moshier-Dunn
Karla Badger	Sue Ann Chula	Judy Duran
Badger Realty	Ralph & Rita Ciaramella	Diane Durante
Judith R Bagrud	David & Susan Clark	Jane Dusza
Evelyn & Ray Bailey	Norman & Barbara Clement	Robert & Paula Duva
Peter & Virginia Bailey	Janet Coderre	Sally Eastwood
F. Michael Bannon & Susan McIver	Richard & Jennifer Cogan	Gretchen & Ed Ecclestone
Ernest & Sharlene Barbeau	Tracy Coleman & Mike Wiley	John Egan & Carol Rosseland
Darlene Barrett	Paul & Jean Conley	Dave Eiermann & Meghan Simone
Bartlett VFW	Tom & Jackie Connors	Dave Eliason
Bartlett Village Water Precinct	Elizabeth Conrad	Birdy Ellsmore
Ellen Bates	Elizabeth Conway	Emerald Tree Experts
Patricia A Belcik	Conway Daily Sun	Cheryl Emerson
Christopher Bellis	Joan Cope & Russell Brown	Lone Ellen Emery
Martha Benesh	Steve & Deb Coppola	Bill & Bonnie Estey
Lydia Bennett & Paul Klapatch	Alfred Cote	Bill & Ruth Fabrizio
Christine Benoit	Daniel & Kristine Coughlin	Mary Ann & Richard Famiglietti
Kathleen & Ed Bergeron	Andy & Jody Couillard	Philip & Maria Fecher
Joe Berry	Country Cabinets	Austin & Debra Ferland
Roger F. Berry	Rev. Frances Fosbroke Cox	Gail C. Ferreira
Jerry Blackwell	Roxann Cox	Ralph & Sally Fiore
Keven & Colleen Blanchette	Janice Crawford	Dan Fish
Steven A Blum	Dave & Francine Cronin	Margaret Fish
Robert Bond	Myles & Christine Crowe	Rebecca Fish
Brett Booth	Dean Crowther	David & Gloria-Jean Fitzgerald
George & Ann Bordash	Kenneth & Debra Crowther	David Flynn
Carla Borstel	Nancy Crowther	Marion T Forte
Arthur & Suzan Boucher	David & Maria Crutchley	Linda & Mike Francis
Caroline Boyle	Andrew Cushing	Linda & Samuel Frank
Edward Bradbury	Lou & Pat D'Allesandro	Mary Franklin
Gloria & John Brennan	Paula Dalton	Phil & Sue Franklin
Myra Brodney	Katherine Darling	Ryan & Trisha Franklin
Joanne & Allen Brooks	Danise Davis	Stephen & Kimberly Franklin
Rachael Brown	Glenda Davis	Andy & Anita Friedrich
Michael Bruno	Nancy & Dean Davis	Carl & Judy Fuller
	Matt & Jen DeAngelis	Gino & Beth Funicella
	Rebecca DeGeorge	Furber Funeral Home

Appendix C — BHS Museum Fund Donors (continued)

Marjorie Furlong	Ray Hodgkins	A.O. Lucy
Tad Furtado	David P Hogan	Chester B. Lucy
Dennis & Vicky Gallagher	Nancy Holmes	John & Judy Ludgate
Robert Galligan	Benson Howard	Dennis M Lufkin
Doug & Vicky Garland	George Howard & Elois Sullivan	Joanne Lufkin
Joel & Jean Garland	Kathleen Howard	Patricia Luke
Laurance Garland	Jackson Historical Society	Kevin & Kay Lyons
Charlie, Emily & Jack Garrard	Gary & Patricia Jaworski	Mark & Carol MacRae
Jack & Susan Gay	Mike Johansson & Tracey Tibbetts	Jack & Mary Mahany
Ben & Barbara George	Lorraine E Jones	Dennis Maiorino
Bert & Greta George	William A Jones	Paul Malachowski & Heidi Wilson
Florin & Radita Ghita	Kevin & Susan Joyce	Leslie Mallett
Deborah Gilmore	Karen Junge-Dennison	Scott Mallett & Linda
Robert J. Girouard	Stephen & Mary Kandrotas	Joe Malone
Scott & Barbara Gleason	Cheryl & John Keator	Gordon Mann
Bob Holmes -Glen Sand & Gravel	Brenda Keir	Mike & Judy Manzo
Judie Glotzer	Cathie & Walt Keirans	Peter Marcoux
Richard Goff	Ray & Nancy Kelley	David E Marcus
Richard & Joelle Goff	Edward & Patricia Kelly	Richard & Susan Mariano
Robert & Dorothy Goldberg	Donna & William Kennedy	Jon Marquis
Charitable Foundation	Judith & Daniel Kennedy	C Sutton Marshall
Golden Apple Inn	Michael & Patricia Keys	Marshall Family Fund
Tom & Janet Gorman	Gary Kezerian	Prisca & Kim Marvin
Carly Goss	David & Colleen Kilfoil	Dave & Jeanne Mason
Paula Graham	Bob & Julia King	Andrea Masters & Elaine Stockbridge
Anne & Scott Grant	Katherine King	Lawrence McAuliffe
Merle & Gloria Grant	Patrick & Sheila King	William J McAuliffe
Sara B Grant	William & Carolyn King	Philip McCarthy
Kathleen Guinee	Mike & Doris Kirk	Mike & Peg McCluskey
Susan Haberek	Francis W Klay	Robert & Julie McGowan
Miriam Habert	Joseph & Carletta Klementovich	Ernest & Joan McGrath
Harold F Hadden Jr.	Stacey Klimkosky	Bob & Ann McGraw
Anne Hall	Ellie Koeppel	Diane & Bob McGregor
George Hall	Margaret O Kondrup	Diane McGregor
Kendal C. & Anna Ham	Philip & Pauline LaRoche	Elizabeth B McLaughlin
Charitable Foundation	Jim Lane	Fay McLeod
Carol Haney	Lydia Lansing	Eileen McManus
Charles & Maureen Hanlon	Louis & Margaret Lavender	Robert McSheffrey
Victoria Harlow & Paul	Roger LeBlanc	Donald & Nicole Medeiros
Bruce & Sharon Hasfjord	Richard Leavitt	Gale Mender
Jim & Linda Hastings	Jason C. Lebel	George & Louise Merrill
Lois Hatch	Judy Legan	Arthur & Bev Micallef
Carroll & Nancy Hayes	Jeff & Martha Leich	Milford Flooring
Ellen Hayes	Leslie Leonard	William & Maureen Miller
Richard & Marion Hazelton	Rich & Andrea Leonard	Tracy Minnix & Anthony Tulip
Norman & Kathleen Sullivan Head	Janna Levesque	Paul Miraglia
Tim & Stacy Head	Rosanne Levesque	Henry Mock
Jane Hennessey	Diana Levy	MaryEllen & Charles Moffitt
Henney Historical Fund	George & Virginia Lewis	Jean Mollicone
Paul & Elaine Hennigan	Stephen & Annette Libby	Maureen Monks
Ronald & Charlene Hibbs	Cynthia Otis Lindemeyer	Michael Mooney
James T Higgins	Andrew Lodoen	Robert E Moran
John & Pat Higgins	Pauline Lombardi	Kathleen Mulkern
Sarah Higgins	Nancy & Jeffrey Lonstein	Stephanie Cannell Mullins

Appendix C — BHS Museum Fund Donors (continued)

Joan Munroe	A.S. Proctor	Mark & Jessica Spaulding
Richard & Sylvia Munyon	James A Progin	Brian & Michelle Spero
Dave & Meg Murphy	David Publicover & Betsy Rand	Paul & Lorraine Squatrito
Deanna Murphy	Steve Pozas	Tyler & Ruth Stevens
Walter & Jacklyn Nadeau	James Quadros	Greg & Andrea Stidsen
Joel & Gladys Nadel	Richard & Julia Quinn	Marcello Stisi
Thomas Nealley	Kenneth & Jane Rancourt	Edward N Stowell
Robert Nelson	Peter Rattay	Robert & Eileen Sulilvan
New Hampshire Charitable Foundation	Stefi Reed Hastings	Carol S Swanson
Bill & Madeline Nixon	Amy-Lynn Remondi	Janet Swanson
North Country Fair Jewelers	George & Frances Rhoads	John & Clare Swayze
Northeast Auto Body	Laura Riggs-Mitchell	Dennis & Terry Symes
Northeast Delta Dental	Jackie & Adam Rivard	Irene Szymanski
Northway Bank	Evelyn Rivers	Joseph & Patricia Connors Talty
Mary & Ron Nudd	Toby & Stephanie Roberts	Mike Tamulis
David O'Connor	Debra & Gordon Robinson	Joy Tarbell & Eddie Minyard
Michelle O'Donnell	Tim Roden	Tarkowski Family
John O'Neil	Frederick Rogers	Douglas & Mary Anne Taylor
Gail Olsen	Stephen Romano & Marie O'Donnell	Paul Taylor
David & Sally Olson	Judy Rososky	Tri-State Plastic and Wood Modelers Club
Scott & Gladys Olson	Paul & Louise Roth	Tom & Cori Troon
Glenn Olsson	Martha Rounds	Barry Trudeau
Gregory Orzolek	Wayne Ruggles	Kathy Van Deursen
A. Neil Osgood	Ellen Russell	Mary Vigeant
Donna Osgood	Joseph & Lucille Russo	Margaret Vincent
Our Lady of the Mountains	Leo & Elaine Ryan	Doug & Linda Lee Von Iderstein
Robert & Marion Owen	Angelo Salamone	David & Marilyn Wajda
Gail Paine	Alice Salvas	Deborah Scanlon Walsh
Michael & Catherine Pakaluk	Sal & Lori Santamaura	William & Marie Walsh
Andrea Palmstrom	Tom & Sue Santeusano	Kenneth Ware
Steve & Pam Pamer	Carol Saunders	Michael Webb
Steve Pelletier	Glenn R & Sonni Saunders	Martha E Weida
John & Alice Pepper	Jay Scanlon	Donald & Susan Wells
Michael & Linda Peraino	Jennifer Scanlon	Howie & Sue Wemyss
Chris & Vicki Perley	John & Joan Scanlon	White Mountain Oil & Propane
Chris Perry	Michael & Kim Scanlon	White Mountain Stove Shop
Mikell Perry	Fred & Sandra Schaaff	Edward & Willa Wolcott
Denise Peters & Bruce Sather	Jay Scheuer	David Wright
Lise Peters	Ray & Arden Schoen	Kenneth Wyman
Dave Phaneuf	Paul Schoenbeck	Burke York
Don & Beverly Phillips	Gary & Catherine Scholl	Charlie & Arlene Zaccaria
Lee & Meg Phillips	Warren & Leslie Schomaker	
Dennis & Joan Pidherny	Marisa Schumann	
William Pilkington & Karen Carney	Robert & Suzanne Scolamiero	
Ann & Frederick Pillion	Louis A Sgarzi	
Anne Pillion & Hadley Champlin	Eric Shabshelowitz	
Richard & Prudence Plusch	David Shedd	
Anna Maria Polcari	Dan & Rosemary Sheehan	
David & Pat Pomeroy	Ellen Sheehan	
Bob & Evelyn Porter	Norman & Geraldine Shepherd	
Gail Prelli & Charles Bierce	Terry Sherlock	
Neal A Price	Christopher & Edith Shipley	
	R. Blake Smith	
	Elizabeth & Michael Smither	